

Massachusetts Institute of Technology

School of Architecture and Planning Faculty Personnel Record

Full Name: Lorlene Marie Hoyt
Date: August 24, 2007
Department: Urban Studies and Planning

1. **Date of Birth:** February 14, 1967
2. **Citizenship:** United States of America
3. **Education**

School	Degree	Date
Pennsylvania State University	B.S.L.A. (Landscape Architecture)	May 1990
State University of New York	M.L.A. (Landscape Architecture)	May 1993
University of Pennsylvania	M.C.P. (City Planning)	Dec. 1999
University of Pennsylvania	Ph.D. (City Planning)	Dec. 2001

4. **Title of Ph.D. Dissertation**

“Business Improvement Districts: Untold Stories and Substantiated Impacts”

5. **Principal Fields of Interest:**

Neighborhood economic development; community development; and local collective action in post-industrial cities

6. **Name and Rank of Other Department Faculty in Same Fields:**

Joseph Ferreira, Professor

Langley Keyes, Professor

Karl Seidman, Senior Lecturer

7. **Name and Rank of Faculty in Other Departments in Same Fields:**

8. Non-MIT Experience:

Employer	Position	Beginning	Ending
University of Illinois	Teaching Assistant	1990	1990
The Martin Organization	Site Planner	1991	1991
State University of New York	Teaching Assistant	1992	1993
Philadelphia Housing Authority	Planning Analyst I	1993	1995
Philadelphia Housing Authority	Planning Analyst II	1995	1996
Philadelphia Housing Authority	Planning Analyst III	1996	1998
Urban Revitalizers	General Partner	1998	Present
Philadelphia Police Department	GIS Specialist	1998	1999
University of Pennsylvania	Research Assistant	1998	2000
Philadelphia Police Department	GIS Manager	1999	2000
University of Pennsylvania	Lecturer	2001	2001
Saint Joseph's University	Lecturer	2001	2001
Digital Doors Corporation	Deputy Director	2005	Present

9. History of MIT Appointments:

Title	Beginning	Ending
Associate Professor of Urban Planning	July 2008	Present
Director, MIT@Lawrence Partnership	Nov. 2005	Present
Faculty Affiliate, Community Innovators Lab	Feb. 2005	Present
Assistant Professor of Urban Planning	Jan. 2002	June 2008

10. Consulting Record:

Firm/Client	Beginning	Ending
State University of New York	1992	1993
Resources for Living Independently	1993	1994
Shomowoods Associates	2001	2001
The Wharton School	2001	2001
Southern Baptist Association of Pennsylvania	2001	2002
Center for Research on Religion and Urban Civil Society, University of Pennsylvania	2002	2002
Program for the Study of Organized Religion and Social Work, University of Pennsylvania	2002	2002
African American Interdenominational Ministries	2003	2003
City of Lawrence, Office of Planning and Development	2003	2004
US Department of Housing and Urban Development	2004	2004
Center for Social Development, University of Washington	2003	2005
Lenard Engineering	2005	2006
Trump Entertainment	2006	2006
City of Attleboro, Office of Planning and Development	2005	2006
Korean Consortium of Corporate Manufacturers	2007	2007
MA Department of Housing and Community Development	2008	Present

11. Department and Institute Committees, Other Assigned Duties:

Activity	Beginning	Ending
PSS Admissions Committee, Member	2002	2004
MCP Curriculum Committee, Member	2002	2005
Core Practicum Committee, Member	2002	Present
E-Planning Series Advisory Committee, Member	2003	2003
DUSP Steering Committee, Member	2003	2003
Transportation Faculty Search Committee, Member	2003	2004
Infinite Mile Award Selection Committee, Member	2004	2004
HCED Admissions Committee, Member	2004	Present
M.I.T. Campus Committee on Race Relations, Member	2004	2006
School of Architecture and Planning Web Site Design Committee, Member	2005	2006
Center for Reflective Community Practice Director Search Committee, Member	2005	2006
M.I.T. LBGT Issues Group, Member	2006	Present
MIT@Lawrence Community Advisory Committee, Chair	2005	Present
MIT@Lawrence Task Directors' Committee, Chair	2005	Present

12. Government and Other Outside Committees, Service, etc.:

Activity	Beginning	Ending
Mayor's Commission on People with Disabilities, Philadelphia, Pennsylvania	1993	1997
GIS Technical User Group Committee, Philadelphia, Pennsylvania	1997	2000
GIS Job Specification Committee, Philadelphia, Pennsylvania	1999	2000
GPS Committee, Philadelphia, Pennsylvania	1999	2000
GIS Working Group Committee, Philadelphia, Pennsylvania	1999	2000
Reviviendo Gateway Initiative Committee, City of Lawrence, Massachusetts	2003	Present
Committee on Practice in Education Programs, Association of Collegiate Schools of Planning	2004	2005
Small Cities Project Advisory Committee, Citizens' Housing and Planning Association, Inc.	2004	Present
Editorial Board Member, Journal of Education in the Built Environment	2004	2007
Editorial Board Member, Transactions of the Centre for Education in the Built Environment	2004	2007
Orton Family Foundation, Planning Tools Advisory Committee	2006	2007
Participant, Brookings Institute's Old Industrial Cities Project	2006	2007
Member, International Downtown Association's Charter Committee	2006	2007
Participant, PolicyLink Strengthening Smaller Cities Project	2007	Present

Community Affairs Research Advisory Board, Federal Reserve Bank of Boston	2008	Present
International Editorial and Referee Team, International Journal of Neighbourhood Renewal	2008	Present
Manuscript Reviewer - <i>Brookings Institution</i> - <i>Geography Compass</i> - <i>Haworth Books</i> - <i>International Journal of Neighbourhood Renewal</i> - <i>Journal of Landscape and Urban Planning</i> - <i>Journal of Planning Education and Research</i> - <i>Journal of Urban Affairs</i> - <i>Journal of Urban Technology</i> - <i>Projections (Department of Urban Studies and Planning, M.I.T.)</i> - <i>Transactions (Centre for Education in the Built Environment)</i>	2004	Present
Proposal Reviewer - <i>Law & Social Science Program, National Science Foundation</i>		

13. Awards Received

Award	Date
Teaching Excellence Award, University of Illinois	1990
National Merit Award, American Society of Landscape Architects	1990
National Merit Award, American Society of Landscape Architects	1993
Employee of the Year, Philadelphia Housing Authority	1998
Honorable Mention, Fannie Mae Dissertation Award	1999
Scholarship Award, Fannie Mae	1999
Humanities, Arts and Social Sciences Grant	2002
Edward H. and Joyce Linde Career Development Chair	2002-06
Humanities, Arts and Social Sciences Grant	2007
Ernest A. Lynton Award for the Scholarship of Engagement	2007
President's Higher Education Community Service Honor Roll	2007
Martin Luther King Jr. Leadership Award	2008

Selected Press

- Law Enforcement Technology*, "Getting Crime Analysis on the Map" November 1999
- CitiChat, "A Focus on BIDs and CIDs" January 27, 2003
- The Cape Times*, "Cape Town CIDs - Setting Standard for Rest of World" May 7, 2003
- Kansas City Star*, "KC Gets a Little Cleanup Help from New City Improvement Districts" May 2003
- The Associated Press*, "Housing Costs, Unemployment Rate Linked to Homelessness" June 2003
- City Avenue District Newsletter, "MIT Takes a Look at District Crime Stats" November 2003

Boston Business Journal, “Lifting the Lid on BIDs” November 28, 2003
Downtown Idea Exchange, “BIDs Don’t Spill Crime Over” February 2004
Beacon Hill Times, “No More Offices at Street Level” October 4, 2005
Congressional Quarterly, “Are Center Cities Finally Returning to Health?” June 23, 2006
The Next American City, “BIDs: Changing the Faces of Cities” Summer 2006
Governing, “Reviving Dying Towns” August 2, 2006
MIT’s Spotlight, “The MIT@Lawrence Initiative – Get Involved!” November 17, 2006
Better Homes and Gardens, “Community Groups Can’t Fix the Problem: Improvement Districts May Be the Solution” October 2006
MIT’s *Tech Talk*, “DUSP professor makes a BID for the French Quarter” December 4, 2006
School of Architecture and Planning *PLAN* 66, “MIT@Lawrence: A Partnership for Affordable Housing, Asset-Building, and Youth Development” January 2007
Washington Post, “Business Groups Hiring Officers For Extra Patrols” August 25, 2007
MIT Public Service Center’s *Beyond the Infinite*, “Revitalizing a ‘Forgotten City’” Fall 2007
Philadelphia Business Journal, “Research and Experience Shows BIDs’ Safety Patrols Work” January 4, 2008
MIT’s *Tech Talk*, “Lawrence Project puts MIT on U.S. Service Honor Roll” March 4, 2008
The Boston Globe, “MIT@Lawrence Program Wins Award” March 9, 2008
Jornal do Commercio Brasil, “BIDs: From Canada Successfully to New York” April 9, 2008
School of Architecture and Planning *PLAN* 69, “Voices from Forgotten Cities: Revitalization Strategies for Older Industrial Cities” Spring 2008

14. Current Organization Memberships:

Organization	Offices or Memberships
American Planning Association	Member
Association of European Schools of Planning	Member
Bay Village Neighborhood Association	Member
Council of Educators in Landscape Architecture	Member
International Downtown Association	Member
Urban Affairs Association	Member

15. Patents and Patent Applications Pending:

16. Professional Registration:

17. Projects:

Public Housing Capital Needs Assessment (2008-Present) – Urban Revitalizers, in partnership with Diversified Intelligence Systems and the Massachusetts’ Department of Housing and Community Development, is conducting an inventory of assets at the unit, building and site level for the Commonwealth’s 252 public housing authorities. Data will be used to create capital improvement plans for each development. For more information, see www.UrbanRevitalizers.com.

MIT@Lawrence Partnership (2005-Present) – This university-community partnership between faculty, students, and staff at MIT and civic leaders and rooted institutions in the City of

Lawrence, Massachusetts seeks to answer the question: what can be done to improve the quality of life in America’s forgotten cities? MIT@Lawrence includes service-learning, technical assistance, and community-based service projects in three areas of urgent community need: affordable housing development, economic development through community asset-building, and youth pathways to education and careers. For more information, see www.MITatLawrence.net.
 Forgotten Cities (2004-2007) – This line of inquiry includes two exploratory research projects; one relies on personal interviews and reveals the emergence of innovative revitalization coalitions in small, former industrial cities; the other examines contemporary public planning and economic development practice in small cities via mail survey of nearly 1,900 agency directors. For more information, see www.UrbanRevitalization.net.

The International Business Improvement District Project (2002-2003) – This project, the first international survey of business improvement district organizations, explores why these organizations form, how they vary, the extent to which they achieve established goals, and how policy lessons are transferred across national boundaries. For more information, see www.UrbanRevitalization.net.

Welfare Reform’s Impact on Public Shelter and Housing (1998-2001) – This study examined the impact of welfare reform on the utilization of public shelter, the demand for public housing and public housing program recipient outcomes in Philadelphia, Pennsylvania.

Housing Design and Development Projects (1998-Present) – Urban Revitalizers is a women and minority-owned real estate development and planning consultancy located in Boston, Massachusetts. We have fully rehabilitated more than a dozen housing units for low- and moderate-income families in the Philadelphia and Boston areas. For more information, see www.UrbanRevitalizers.com.

18. Symposia Organized:

“Forgotten Cities” Fall 2004 and Spring 2005, M.I.T. Weekly Speaker Series

“Remembering Forgotten Cities” Fall 2007, M.I.T. National Convening, co-sponsored by the Department of Urban Studies and Planning at M.I.T., PolicyLink, and the Citizens’ Housing and Planning Association, Inc.

19. Teaching Experience - MIT

<u>Term</u>	<u>Sub. No.</u>	<u>Title</u>	<u>Role</u>	<u>Enrollment</u>
IAP 02	11.208	Computers in Public Management	Professor	53
ST 02	11.523	Fundamentals of Spatial Database Management	Professor	18
ST 02	11.524	Advanced Geographic	Professor	6

Information Systems Project				
FT 02	11.208	Planning, Communications, and Digital Media	Professor	64
ST 03	11.422	Business Improvement Districts	Professor	3
ST 03	11.523	Fundamentals of Spatial Database Management	Professor	12
ST 03	11.524	Advanced Geographic Information Systems Project	Professor	4
FT 03*	11.208	Planning, Communications, and Digital Media	Professor	63
ST 04*	11.423	Information and Communication Technologies in Community Development	Professor	6
FT 04*	11.208	Planning, Communications, and Digital Media	Professor	71
ST 05	11.423	Information and Communication Technologies in Community Development	Professor	8
FT 05	11.208	Planning, Communications, and Digital Media	Professor	73
FT 06	11.423	Information, Asset-building, and the Immigrant City	Professor	7
FT 06	11.422	Downtown Management Organizations	Professor	8
FT 07	11.423	Information, Asset-building, and the Immigrant City	Professor	7
ST 08	11.422	Downtown Management Organizations	Professor	9
FT 08	11.963	New Theories From and For Practice I	Professor	11
ST 09	11.964	New Theories From and	Professor	11

For Practice II

ST 09	11.423	Information, Asset-building, and the Immigrant City	Professor	TBD
FT 09	11.THG	HCED Thesis Preparation	Professor	TBD
FT 09	11.963	New Theories From and For Practice I	Professor	TBD
ST 10	11.423	Information, Asset-building, and the Immigrant City	Professor	TBD
ST 10	11.964	New Theories From and For Practice II	Professor	TBD

*Also taught 11.969, Independent Study (total of 6 students)

Other Teaching Experience

Term	Sub. No.	Title	Role	Enrollment
FT 90	133	Introduction to Landscape Design	Teaching Assistant	48
ST 92	327	Landscape Architectural Design Studio	Teaching Assistant	14
FT 92	330	Landscape and Site Assessment	Teaching Assistant	14
ST 93	327	Landscape Architectural Design Studio	Teaching Assistant	15
ST 01	701	Education and Metropolitan Settlement Patterns	Lecturer	12
SS01	4295	Crime Analysis Using Geographic Information Systems	Lecturer	21

20. Publications

Books

1 - Morçöl, G., Hoyt, L., Meek, J. and U. Zimmermann (editors). 2008. *Business Improvement Districts: Research, Theories, and Controversies*, New York: CRC Press.

Papers in Refereed Journals

- 1 - Culhane, D., S. Poulin, **L. Hoyt**, and S. Metraux. 2003. "The Impact of Welfare Reform on Public Shelter Utilization in Philadelphia: A Time Series Analysis." *Cityscape* 6(2): 173-185.
- 2 - **Hoyt, L.** 2004. "Collecting Private Funds for Safer Public Spaces: An Empirical Examination of the Business Improvement District Concept." *Environment & Planning B: Planning and Design* 31(3) 367-380.
- 3 - **Hoyt, L.** 2005. "Do Business Improvement District Organizations Make a Difference? Crime in and around Commercial Areas in Philadelphia." *Journal of Planning Education and Research* 25(2) 185-199.
- 4- **Hoyt, L.** 2005. "Planning through Compulsory Commercial Clubs: Business Improvement Districts." *Economic Affairs* 25(4) 24-27.
- 5 - **Hoyt, L.**, R. Khosla, and C. Canepa. 2005. "The Power of Sticks, Leaves and Pebbles: Building a PPGIS in New Delhi, India." *Journal of Urban Technology* 12(1) 1-19.
- 6 - Carrera, F. and **L. Hoyt.** 2006. "From Plan-demanded Data to Plan-ready Information: A Rationale for Comprehensive Urban Knowledge Infrastructures." *Journal of Urban Technology* 13(2) 1-21.
- 7 - **Hoyt, L.** 2006. "Importing Ideas: The Transnational Transfer of Urban Revitalization Policy." *International Journal of Public Administration* 29: 221-243.
- 8 - **Hoyt, L.** and D.Gopal-Agge. 2007. "The Business Improvement District Model: A Balanced Review of Contemporary Debates." *Geography Compass* 1(4) 946-958.

Chapters in Edited Books

- 1 - **Hoyt, L.** 2002. "Beyond Geographic Information Systems: Exploring Information and Communication Technologies in Planning Instruction." Pp. 30-37 in *Disegno e Design Digitale*. Milan: Polytechnic Institute of Milan.
- 2 - **Hoyt, L.** 2005. "A Core Commitment to Service-learning: Bridging Planning Theory and Practice." Pp. 17-31 in Mary C. Hardin (ed.), *From the Studio to the Streets: Service-Learning in Architecture and Planning Education*. Washington, DC: The American Association for Higher Education.
- 3 - **Hoyt, L.** 2008. "From North America to Africa: The Business Improvement District Model and the Role of Policy Entrepreneurs." In Morçöl, G., Hoyt, L., Meek, J. and U. Zimmermann (eds.) *Business Improvement Districts: Research, Theories, and Controversies*. New York: CRC Press.
- 4 - Gopal-Agge, D. and **L. Hoyt.** 2008. "The Business Improvement District Model in the Canada and the United States: The Retail-Revitalization Nexus." In Morçöl, G., Hoyt, L., Meek, J. and U. Zimmermann (eds.) *Business Improvement Districts: Research, Theories, and Controversies*. New York: CRC Press.

Other Publications

- 1 - **Hoyt, L.** 2003. "Expansion of BIDs Beyond North America." Pp. 164-167 in Lawrence O. Houstoun, Jr. *Business Improvement Districts*. Second Edition. Washington, D.C.: Urban Land Institute.
- 2 - **Hoyt, L.** 2004. "The Business Improvement District: An Internationally Diffused Approach for Revitalization." Washington, D.C.: International Downtown Association, 1-65.
- 3 - Boddie, S., Sherraden, M., **Hoyt, L.**, Thirupathy, P., Shanks, T., and M. Sherraden. 2004. "Designing and Implementing Family-centered, Place-based Individual Development Account Programs." Saint Louis: Washington University, 1-23.
- 4 - **Hoyt, L.** 2005. "Review of Jeremy Crampton's The Political Mapping of Cyberspace." *Journal of Planning Education and Research* 24(3) 348-349.
- 5 - **Hoyt, L.** 2007. "Beginner's Luck: Casinos Come to the City of Brotherly Love." *Planning* 73(2) 18-19.
- 6 - **Hoyt, L.** and A. Leroux. 2007. "Voices from Forgotten Cities: Innovative Revitalization Coalitions in America's Older Small Cities." New York: PolicyLink, 1-54.
- 7 - **Hoyt, L.** 2007. "Comments on the Impact of Business Improvement Districts on Property Values in New York City." Pp. 36-37 in Gary Burtless and Janet Rothenberg Pack (eds.) *Brookings-Wharton Papers on Urban Affairs 2007*. Washington, D.C.: Brookings Institute Press.
- 8 - Keyes, **L.**, **Hoyt, L.**, Spirn, A.W., and Susskind, L. 2008. "Here We Go Again: Recurring Questions Facing the Department of Urban Studies and Planning" In Vale, *Changing Cities: 75 Years of Planning Better Futures at MIT*. Cambridge: SA+P Press.

Papers Presented at Academic and Professional Conferences

- 1 - Hillier, A. and **L. Hoyt.** 1998. *Using Geographic Information Systems to Evaluate Subsidized Housing Programs*. Paper presented at the ESRI Mid-Atlantic Group Conference, Philadelphia, Pennsylvania.
- 2 - **L. Hoyt.** 2000. *The Impact of Business Improvement Districts on Crime in Philadelphia*. Paper presented at the Association of Collegiate Schools of Planning Annual Conference, Atlanta, Georgia.
- 3 - **L. Hoyt.** 2002. *The Global Emergence of the Business Improvement District*. Paper presented at the Association of Collegiate Schools of Planning Annual Conference, Baltimore, Maryland.
- 4 - **L. Hoyt.** 2003. *A Comparative Study of Business Improvement Districts on Three Continents*. Paper presented at the Association of Collegiate and European Schools of Planning Conference, Leuven, Belgium.

5 – R. Khosla, C. Canepa, and **L. Hoyt**. 2003. *Community-based Information Systems in the Developing World*. Paper presented at the Public Participation and Information Technologies Conference, Cambridge, Massachusetts.

6 – **L. Hoyt**. 2004. *From Canada to South Africa: The Promising Facets of the Business Improvement District Model*. Paper presented at the European Urban Research Association Conference, Chicago, Illinois.

7 – **L. Hoyt**. 2004. *Do Business Improvement Districts Make a Difference?* Paper presented at the Association of Collegiate Schools of Planning Annual Conference, Portland, Oregon.

8 – **L. Hoyt**. 2005. *Reinventing Forgotten Cities*. Paper presented at the Association of Collegiate Schools of Planning Annual Conference, Kansas City, Missouri.

9 – **L. Hoyt**. 2006. *The Emergence of Innovative Revitalization Coalitions: Lessons from America's Forgotten Cities*. Paper presented at the Association of Collegiate Schools of Planning Annual Conference, Fort Worth, Texas.

Invited Lectures and Seminars

L. Hoyt. 1994. *Universal Access to Polling Places*. Presentation to the Eastern Paralyzed Veterans Association, Philadelphia, Pennsylvania.

L. Hoyt. 1994. *The Americans with Disabilities Act and Universal Design*. Presentation to the College of Arts and Architecture at the Pennsylvania State University, State College, Pennsylvania.

L. Hoyt. 1995. *Renovating Public Housing: Compliance with the Americans with Disabilities Act*. Presentation to Executives at the Wilmington Delaware Housing Authority, Wilmington, Delaware.

L. Hoyt. 1996. *Low Income Housing Development in Philadelphia*. Presentation at the Wharton School, University of Pennsylvania, Philadelphia, Pennsylvania.

L. Hoyt. 1999. *Using Maps to Fight Crime*. Presentation to students of the Sulzberger Middle School, Philadelphia, Pennsylvania.

L. Hoyt. 2000. *Implementing Geographic Information Systems for Spatial Data Analyses*. Presentation to students of the Department of City and Regional Planning, University of Pennsylvania, Philadelphia, Pennsylvania.

L. Hoyt. 2000. *Geographic Information Systems and Crime Analysis*. Presentation at the Criminal Justice Technology Conference, Hershey, Pennsylvania.

L. Hoyt. 2000. *An Analysis of Crime and Schools*. Presentation to the Mayor's Office and Police Department Executives, Philadelphia, Pennsylvania.

- L. Hoyt.** 2000. *Working Together to Make Schools Safer.* Office for School Safety. Presentation to the School District of Philadelphia, Philadelphia, Pennsylvania.
- L. Hoyt.** 2000. *A Strategy for Safe Schools in Philadelphia.* Presentation to the Board of Education, The School District of Philadelphia, Philadelphia, Pennsylvania.
- L. Hoyt.** 2000. *Strategic Planning with Geographic Information Systems and Purpose.* Presentation at the Center for Community Partnership Annual Conference, Philadelphia, Pennsylvania.
- L. Hoyt.** 2001. *Business Improvement Districts: Revealing Untold Stories.* Presentation to the Department of Geography and Planning, West Chester University, West Chester, Pennsylvania.
- L. Hoyt.** 2001. *Exploring the Evolution and Characteristics of Business Improvement Districts.* Presentation to the Department of Planning and Landscape Architecture, Clemson University, Greenville, South Carolina.
- L. Hoyt.** 2001. *A New Spatio-temporal Method for Analyzing Crime Patterns.* Presentation to the Department of Urban and Regional Planning, University of Florida, Gainesville, Florida.
- L. Hoyt.** 2002. *The Challenges and Rewards of Juggling Planning Research and Practice.* Presentation at the Student Forum, Department of Urban Studies and Planning, M.I.T., Cambridge, Massachusetts.
- L. Hoyt.** 2003. *Urban Revitalization and Knowledge Diffusion.* Presentation to members of CIMA Austria visiting the Department of Urban Studies and Planning, M.I.T., Cambridge, Massachusetts.
- L. Hoyt** and Devika Gopal-Agge. 2003. *The Business Improvement District: An Internationally Diffused Model for Urban Revitalization.* Presentation at the International Business Improvement District Conference, London, England.
- L. Hoyt** and Jeffrey Hebert. 2004. *The Promising Facets of the Business Improvement District Model.* Presented at the CIMA-sponsored Business Improvement District Conference, Vienna, Austria.
- L. Hoyt** and K. McCabe. 2004. *Lessons for Japanese Town Management Organizations.* Presentation to members of the Shoutengai Network Inc. visiting the Department of Urban Studies and Planning, M.I.T., Cambridge, Massachusetts.
- L. Hoyt.** 2004. *Technology and Community Development.* Presentation at the School of Management, Boston University, Boston, Massachusetts.
- L. Hoyt.** 2005. *Downtown Management Organizations and the Displacement of Criminal Activity.* Presentation at the Colloquium on Urban Affairs, New York University, New York,

New York.

L. Hoyt. 2005. *The Art of Remembering Forgotten Cities*. Presentation to the Visiting Committee, M.I.T., Cambridge, Massachusetts.

L. Hoyt. 2005. *Comments on the Economic Catalyst Debate*. Discussant for papers presented in the Economic Development Track at the Association of Collegiate Schools of Planning Annual Conference, Kansas City, Missouri.

L. Hoyt and David Feehan. 2005. *Downtown Management Organizations and Securing Public Space: Exploring the Nexus*. Presentation at the Colloquium on Securing Public Space, M.I.T., Cambridge, Massachusetts.

L. Hoyt. 2006. *Exploring the Challenges and Hopes for Americas Forgotten Cities*. Presentation at the Lincoln Institute for Land Policy, Cambridge, Massachusetts.

L. Hoyt. 2006. *MIT@Lawrence: The History and Future of an Old Mill Town*. Presentation at the US Department of Housing and Urban Development's Community Outreach Partnership Centers Conference, Chicago, Illinois.

L. Hoyt. 2006. *Urban Revitalization Policy Agents: Their Successes, Failures, and Motivations*. Presentation at the Urban Affairs Conference, Montréal, Québec.

L. Hoyt. 2006. *Business Improvement Districts: Origins, Lessons, and Controversies*. Presentation to City Managers from Ireland and Northern Ireland at Boston College, Chestnut Hill, Massachusetts.

L. Hoyt. 2006. *A Critical Review of Empirical Studies on Business Improvement Districts*. Discussant at the Brookings-Wharton Conference on Urban Affairs, Washington, DC.

L. Hoyt. 2006. *The Origins and Implications of Business Improvement Districts at Home and Abroad*. Presentation to students at the Graduate School of Design, Harvard University, Cambridge, Massachusetts.

L. Hoyt. 2006. *Comments on Local Economic Development and the Evolving Role of Eminent Domain*. Discussant for papers presented in the Economic Development Track at the Association of Collegiate Schools of Planning Annual Conference, Fort Worth, Texas.

L. Hoyt. 2006. *MIT@Lawrence: Connecting Technology and Community Development*. Presentation at the Responsive Cities Seminar, M.I.T., Cambridge, Massachusetts.

L. Hoyt. 2007. *Business Improvement Districts in Small Post-industrial Cities*. Presentation to members of the Reviviendo Gateway Initiative Steering Committee, City of Lawrence, Massachusetts.

L. Hoyt. 2007. *Spanning the Divide: Connecting Institutions of Higher Learning and Forgotten Cities*. Presentation at the Coalition of Urban and Metropolitan Universities Conference, Baltimore, Maryland.

L. Hoyt. 2007. *Dominance, Decline, and Revitalization: Voices from Forgotten Cities*. Presentation at the Remembering Forgotten Cities National Convening, Cambridge, Massachusetts.

L. Hoyt. 2008. *Looking Back Moving Forward: How Does DUSP Help Urban Communities Thrive?* Presentation at 75th anniversary of MIT's Department of Urban Studies and Planning, Cambridge, Massachusetts.

L. Hoyt. 2008. *The Scholarship of Engagement: Risks and Rewards*. Doctoral colloquium, the School of Higher Education at the University of Massachusetts, Boston, Massachusetts.

21. Record of Funding

Study on the Impacts of Welfare Reform in Philadelphia: Public Shelter Utilization, Demand for Public Housing, and Public Housing Program Recipient Outcomes. US Department of Housing and Urban Development. (1998 – 2001). **\$50,000.**

Funding for an International Comparison of Business Improvement District Organizations. Humanities, Arts and Social Sciences Fund (2002 – 2003). **\$12,000.**

Participation in OpenCourseWare Pilot. Industrial Liaison Program Fund (2002 – 2003). **\$11,000.**

Funding for the “Forgotten Cities” Lecture Series. (2004 – 2005). **\$25,000.**

MIT@Lawrence Initiative. US Department of Housing and Urban Development. (2006 – 2008). **\$955,000.** [\$400,000 from HUD; \$555,000 in matching funds from partners]

Funding for the “Remembering Forgotten Cities” Symposium. (2007). **\$15,000.**

Support for Field Research and Book Manuscript Preparation. Humanities, Arts and Social Sciences Fund (2007 – 2008). **\$10,000.**

22. Thesis Supervised

M.C.P. Theses, Supervisor

Gopal, Devika. “Promoting Retail to Revitalize Downtowns: An Examination of the Business Improvement District Idea” 2003.

Caulfield, Michelle. “Incremental Power: The Nexus between Information Technologies and Community Development” 2003.

Hebert, Jeffrey. "The City of Brotherly Love? Investigating Collaborative Planning in Philadelphia's Contemporary Revitalization Initiatives" 2004.

Rice, Solana. "From Individual Development Accounts to Community Asset Building: An Exploration in Bridging People- and Place-Based Strategies" 2005.

Stelson, Aaron. "Should I Stay or Should I Go? Residential Mobility in Ethnic Enclaves in Lawrence, Massachusetts" 2007.

Wu, Cindy. "Building Community Assets through Individual Development Accounts: Growing a Strategic Network in Lawrence, Massachusetts" 2007.

Rothrock, Laura. 2008.

Schwieger, Anne. "In Pursuit of Continuity: Engaged Scholarship for Personal and Institutional Transformation" 2008.

M.C.P. in Real Estate Development - Theses, Supervisor

Clark, Heather. "Redeveloping Lawrence Massachusetts' Historic Mill District: Adaptive Reuse in Untested Residential Markets" 2004.

M.S. Theses, Supervisor

McCabe, Kathleen. "Information and Communication Technologies in Downtown Revitalization - An International Comparative Analysis" 2005.

M.C.P. Theses, Reader

Yean, Teo. "Redefining Urban Design through Public-Private Partnership" 2002.

Chung, Jee-seong. "Pedestrian Environment as an Urban Indicator: Developing a GIS Model for Measuring Pedestrian Friendliness" 2003.

Hodges, Christopher. "Fostering Land Use Dialog: Community Preservation as a Growth Management Strategy in Massachusetts" 2004.

Canepa, Claudia. "New Information Technologies in the Old Political Economy: The Role of a Community-based Information System in Improving Services to the Poor in Delhi" 2005.

Brewer-Garcia, Eric. 2008.

Crim, Stephen. 2008.

Ph.D. Dissertation, Reader

Carrera, Fabio. "City Knowledge: An Emergent Information Infrastructure for Sustainable Urban Maintenance, Management, and Planning" 2004.

Singh, Raj. "Collaborative Urban Information Systems: A Web Services Approach" 2004.

Burd, Leo. ""Technological Initiatives for Social Empowerment: Design Experiments in Technology-Supported Youth Participation and Local Civic Engagement" 2007.

Advising Summary (theses/dissertations)	Total	Completed	In Progress
	19	18	1
M.C.P.	12	13	1
As Supervisor:		8	0
As Reader:		5	1
M.C.P./S.M. in Real Estate Development	1	1	0
As Supervisor:		1	0
As Reader:		0	0
M.S.	1	1	0
As Supervisor:		1	0
As Reader		0	0
Ph.D.	3	3	0
As Supervisor (advisor)		0	0
As Reader		3	0